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## Audited Financial Statements

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Of the The Board of Education of the Living Sky School Division No. 202

School Division No. 2020500

For the Period Ending: August 31, 2025

*Lisa Palmarin*

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Superintendent of Business

*HRO Chartered Professional Accountants*

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Auditor

Note - Copy to be sent to Ministry of Education, Regina

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Saskatchewan 

## **Management's Responsibility for the Financial Statements**

The financial statements of Living Sky School Division No. 202 have been prepared in accordance with Canadian public sector accounting standards (PSAS). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. These statements include certain amounts based on management's estimates and judgments. Management has determined such amounts based on a reasonable basis in order to ensure that the financial statements are presented fairly in all material respects.

The integrity and reliability of Living Sky School Division No. 202's reporting systems are achieved through the use of formal policies and procedures, the careful selection of employees and an appropriate division of responsibilities. These systems are designed to provide reasonable assurance that the financial information is reliable and accurate.

The Board of Education is responsible for ensuring that management fulfills its responsibility for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its Audit Committee. The Audit Committee is appointed by the Board and meets periodically with management and the members' auditors to review significant accounting, reporting and internal control matters. Following its review of the financial statements and discussions with the auditors, the Audit Committee reports to the Board of Directors prior to its approval of the financial statements. The Committee also considers, for review by the Board and approval by the members, the engagement or re-appointment of the external auditors.

The financial statements have been audited on behalf of the members by HRO Chartered Professional Accountants, in accordance with Canadian public sector accounting standards (PSAS).

On behalf of the Living Sky School Division No. 202:

*Ronna Pethick*

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Board Chair

*Brenda Vickers*

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CEO/Director of Education

*Lisa Palmarin*

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Superintendent of Business

November 26, 2025



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## INDEPENDENT AUDITOR'S REPORT

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To the Members of Living Sky School Division No. 202

### *Opinion*

We have audited the financial statements of Living Sky School Division No. 202 (the organization), which comprise the statement of financial position as at August 31, 2025, and the statements of operations and accumulated surplus from operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at August 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian public sector accounting standards (PSAS).

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

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LORALIE A. RAICHE, CPA, CA, CFP\*

DALLAN D. OBERG, CPA, CA\*

\*DENOTES A PROFESSIONAL CORPORATION

[www.hrocpcpa.ca](http://www.hrocpcpa.ca)



*Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*HRO*

North Battleford, Saskatchewan  
November 26, 2025

Chartered Professional Accountants

**The Board of Education of the Living Sky School Division No. 202**  
**Statement of Financial Position**  
**as at August 31, 2025**

	2025	2024
	\$	\$
<b>Financial Assets</b>		
Cash and Cash Equivalents	22,612,040	21,288,406
Accounts Receivable (Note 7)	906,425	593,687
Portfolio Investments (Note 3)	277,841	261,261
<b>Total Financial Assets</b>	<b>23,796,306</b>	<b>22,143,354</b>
<b>Liabilities</b>		
Accounts Payable and Accrued Liabilities (Note 8)	6,217,336	5,354,408
Long-Term Debt (Note 9)	233,486	476,738
Liability for Employee Future Benefits (Note 5)	1,779,500	1,760,500
Deferred Revenue (Note 10)	966,252	1,730,496
<b>Total Liabilities</b>	<b>9,196,574</b>	<b>9,322,142</b>
<b>Net Financial Assets</b>	<b>14,599,732</b>	<b>12,821,212</b>
<b>Non-Financial Assets</b>		
Tangible Capital Assets (Schedule C)	24,659,504	25,362,135
Inventory of Supplies Held for Consumption	378,409	339,469
Prepaid Expenses	893,320	497,212
<b>Total Non-Financial Assets</b>	<b>25,931,233</b>	<b>26,198,816</b>
<b>Accumulated Surplus (Note 13)</b>	<b>40,530,965</b>	<b>39,020,028</b>

Contractual Obligations (Note 15)

*The accompanying notes and schedules are an integral part of these statements.*

**Approved by the Board:**

*Ronna Pethick*

Chairperson

*Lisa Palmarin*

Superintendent of Business

**The Board of Education of the Living Sky School Division No. 202**  
**Statement of Operations and Accumulated Surplus from Operations**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
	(Note 14)		
<b>REVENUES</b>			
Grants	68,819,115	77,266,517	67,690,987
Tuition and Related Fees	5,356,200	5,899,513	5,614,923
School Generated Funds	2,070,000	2,276,274	2,098,740
Complementary Services (Note 11)	1,485,406	1,747,272	1,767,447
External Services (Note 12)	1,420,638	1,437,445	1,218,306
Other	1,390,000	1,362,118	1,436,015
<b>Total Revenues (Schedule A)</b>	<b>80,541,359</b>	<b>89,989,139</b>	<b>79,826,418</b>
<b>EXPENSES</b>			
Governance	412,128	419,047	377,343
Administration	3,500,326	3,527,274	3,292,677
Instruction	53,372,594	56,502,865	52,411,410
Plant Operation & Maintenance	13,776,589	13,418,620	10,790,801
Student Transportation	9,415,116	8,746,696	8,521,855
Tuition and Related Fees	385,444	221,140	376,592
School Generated Funds	2,070,000	2,141,582	1,995,538
Complementary Services (Note 11)	1,501,549	1,702,199	1,713,000
External Services (Note 12)	1,383,279	1,792,569	1,606,659
Other	2,177	6,210	11,704
<b>Total Expenses (Schedule B)</b>	<b>85,819,202</b>	<b>88,478,202</b>	<b>81,097,579</b>
<b>Operating Surplus (Deficit) for the Year</b>	<b>(5,277,843)</b>	<b>1,510,937</b>	<b>(1,271,161)</b>
<b>Accumulated Surplus from Operations, Beginning of Year</b>	<b>39,020,028</b>	<b>39,020,028</b>	<b>40,291,189</b>
<b>Accumulated Surplus from Operations, End of Year</b>	<b>33,742,185</b>	<b>40,530,965</b>	<b>39,020,028</b>

*The accompanying notes and schedules are an integral part of these statements.*

**The Board of Education of the Living Sky School Division No. 202**  
**Statement of Changes in Net Financial Assets**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	\$ (Note 14)	\$	\$
<b>Net Financial Assets, Beginning of Year</b>	<b>12,821,212</b>	<b>12,821,212</b>	<b>12,494,264</b>
<b>Changes During the Year</b>			
Operating Surplus (Deficit), for the Year	(5,277,843)	1,510,937	(1,271,161)
Acquisition of Tangible Capital Assets (Schedule C)	(886,788)	(1,847,759)	(968,443)
Proceeds on Disposal of Tangible Capital Assets (Schedule C)	-	25,985	2,676
Net Gain on Disposal of Capital Assets (Schedule C)	-	(25,985)	(2,676)
Amortization of Tangible Capital Assets (Schedule C)	2,982,228	2,550,390	2,653,586
Net Acquisition of Inventory of Supplies Held for Consumption	-	(38,940)	(56,519)
Net Change in Other Non-Financial Assets	-	(396,108)	(30,515)
<b>Change in Net Financial Assets</b>	<b>(3,182,403)</b>	<b>1,778,520</b>	<b>326,948</b>
<b>Net Financial Assets, End of Year</b>	<b>9,638,809</b>	<b>14,599,732</b>	<b>12,821,212</b>

*The accompanying notes and schedules are an integral part of these statements.*

**The Board of Education of the Living Sky School Division No. 202**

**Statement of Cash Flows  
for the year ended August 31, 2025**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>OPERATING ACTIVITIES</b>		
Operating Surplus (Deficit) for the Year	1,510,937	(1,271,161)
Add Non-Cash Items Included in Surplus / Deficit (Schedule D)	2,524,405	2,650,910
Net Change in Non-Cash Operating Activities (Schedule E)	(630,102)	489,320
<b>Cash Provided by Operating Activities</b>	<b>3,405,240</b>	<b>1,869,069</b>
<b>CAPITAL ACTIVITIES</b>		
Cash Used to Acquire Tangible Capital Assets (Schedule C)	(1,629,333)	(578,444)
Proceeds on Disposal of Tangible Capital Assets	25,985	2,676
<b>Cash Used in Capital Activities</b>	<b>(1,603,348)</b>	<b>(575,768)</b>
<b>INVESTING ACTIVITIES</b>		
Cash Used to Acquire Portfolio Investments	(16,580)	(26,096)
<b>Cash Used in Investing Activities</b>	<b>(16,580)</b>	<b>(26,096)</b>
<b>FINANCING ACTIVITIES</b>		
Repayment of Long-Term Debt	(461,678)	(119,718)
<b>Cash Used in Financing Activities</b>	<b>(461,678)</b>	<b>(119,718)</b>
<b>INCREASE IN CASH AND CASH EQUIVALENTS</b>	<b>1,323,634</b>	<b>1,147,487</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR</b>	<b>21,288,406</b>	<b>20,140,919</b>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>	<b>22,612,040</b>	<b>21,288,406</b>

*The accompanying notes and schedules are an integral part of these statements.*



**The Board of Education of the Living Sky School Division No. 202**  
**Schedule A: Supplementary Details of Revenues**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Grants</b>	(Note 14)		
<b>Operating Grants</b>			
Ministry of Education Grants			
Operating Grant	66,951,115	66,865,672	63,357,193
Operating Grant PMR	1,868,000	2,474,718	1,867,875
Other Ministry Grants	-	8,424	546,002
<b>Total Ministry Grants</b>	<b>68,819,115</b>	<b>69,348,814</b>	<b>65,771,070</b>
Other Provincial Grants	-	-	20,950
Federal Grants	-	1,707,703	1,898,967
<b>Total Operating Grants</b>	<b>68,819,115</b>	<b>71,056,517</b>	<b>67,690,987</b>
<b>Capital Grants</b>			
Ministry of Education Capital Grants	-	6,210,000	-
<b>Total Capital Grants</b>	<b>-</b>	<b>6,210,000</b>	<b>-</b>
<b>Total Grants</b>	<b>68,819,115</b>	<b>77,266,517</b>	<b>67,690,987</b>

**The Board of Education of the Living Sky School Division No. 202**  
**Schedule A: Supplementary Details of Revenues**  
**for the year ended August 31, 2025**

	2025 Budget	2025 Actual	2024 Actual
	\$	\$	\$
<b>Tuition and Related Fees Revenue</b>	(Note 14)		
<b>Operating Fees</b>			
Tuition Fees			
Federal Government and First Nations	5,351,200	5,755,037	5,609,527
<b>Total Tuition Fees</b>	<b>5,351,200</b>	<b>5,755,037</b>	<b>5,609,527</b>
Transportation Fees	5,000	1,934	5,396
Other Related Fees	-	142,542	-
<b>Total Operating Tuition and Related Fees</b>	<b>5,356,200</b>	<b>5,899,513</b>	<b>5,614,923</b>
<b>Total Tuition and Related Fees Revenue</b>	<b>5,356,200</b>	<b>5,899,513</b>	<b>5,614,923</b>
<b>School Generated Funds Revenue</b>			
<b>Curricular</b>			
Student Fees	165,000	161,012	145,574
<b>Total Curricular Fees</b>	<b>165,000</b>	<b>161,012</b>	<b>145,574</b>
<b>Non-Curricular Fees</b>			
Commercial Sales - Non-GST	200,000	392,081	361,307
Fundraising	790,000	794,290	765,115
Grants and Partnerships	120,000	143,748	93,464
Students Fees	650,000	578,844	565,162
Other	145,000	206,299	168,118
<b>Total Non-Curricular Fees</b>	<b>1,905,000</b>	<b>2,115,262</b>	<b>1,953,166</b>
<b>Total School Generated Funds Revenue</b>	<b>2,070,000</b>	<b>2,276,274</b>	<b>2,098,740</b>
<b>Complementary Services</b>			
<b>Operating Grants</b>			
Ministry of Education Grants			
Operating Grant	1,044,070	1,044,070	1,034,616
Other Ministry Grants	198,503	402,765	196,960
Other Provincial Grants	182,833	127,827	186,060
Other Grants	-	170,000	300,000
<b>Total Operating Grants</b>	<b>1,425,406</b>	<b>1,744,662</b>	<b>1,717,636</b>
<b>Fees and Other Revenue</b>			
Other Revenue	60,000	2,610	49,811
<b>Total Fees and Other Revenue</b>	<b>60,000</b>	<b>2,610</b>	<b>49,811</b>
<b>Total Complementary Services Revenue</b>	<b>1,485,406</b>	<b>1,747,272</b>	<b>1,767,447</b>

**The Board of Education of the Living Sky School Division No. 202**  
**Schedule A: Supplementary Details of Revenues**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	\$	\$	\$
<b>External Services</b>	(Note 14)		
<b>Operating Grants</b>			
Ministry of Education Grants			
Operating Grant	570,048	587,532	526,099
Other Ministry Grants	320,000	276,900	-
Other Provincial Grants	90,590	89,152	-
Other Grants	250,000	282,105	271,494
<b>Total Operating Grants</b>	<b>1,230,638</b>	<b>1,235,689</b>	<b>797,593</b>
<b>Fees and Other Revenue</b>			
Other Revenue	190,000	201,756	420,713
<b>Total Fees and Other Revenue</b>	<b>190,000</b>	<b>201,756</b>	<b>420,713</b>
<b>Total External Services Revenue</b>	<b>1,420,638</b>	<b>1,437,445</b>	<b>1,218,306</b>
<b>Other Revenue</b>			
Miscellaneous Revenue	325,000	478,574	334,106
Sales & Rentals	350,000	149,222	168,947
Investments	700,000	708,337	926,644
Gain on Disposal of Capital Assets	15,000	25,985	2,676
Treaty Land Entitlement / Rural	-	-	3,642
<b>Total Other Revenue</b>	<b>1,390,000</b>	<b>1,362,118</b>	<b>1,436,015</b>
<b>TOTAL REVENUE FOR THE YEAR</b>	<b>80,541,359</b>	<b>89,989,139</b>	<b>79,826,418</b>

**The Board of Education of the Living Sky School Division No. 202**  
**Schedule B: Supplementary Details of Expenses**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Governance Expense</b>	(Note 14)		
Board Members Expense	192,974	182,402	162,283
Professional Development - Board Members	20,000	32,730	25,631
Grants to School Community Councils	44,154	27,914	33,834
Elections	15,000	5,966	530
Other Governance Expenses	140,000	170,035	155,065
<b>Total Governance Expense</b>	<b>412,128</b>	<b>419,047</b>	<b>377,343</b>
<b>Administration Expense</b>			
Salaries	2,645,615	2,662,690	2,553,894
Benefits	309,961	297,275	292,441
Supplies & Services	198,550	276,069	170,692
Non-Capital Furniture & Equipment	29,500	21,814	16,993
Building Operating Expenses	28,000	28,981	27,497
Communications	43,200	39,630	39,444
Travel	64,000	56,928	49,602
Professional Development	81,500	59,188	58,316
Amortization of Tangible Capital Assets	100,000	84,699	83,798
<b>Total Administration Expense</b>	<b>3,500,326</b>	<b>3,527,274</b>	<b>3,292,677</b>
<b>Instruction Expense</b>			
Instructional (Teacher Contract) Salaries	34,031,240	35,874,694	32,566,306
Instructional (Teacher Contract) Benefits	2,062,054	2,420,958	1,991,497
Program Support (Non-Teacher Contract) Salaries	9,723,188	10,627,861	10,461,778
Program Support (Non-Teacher Contract) Benefits	2,240,067	2,364,498	2,293,940
Instructional Aids	2,177,578	2,233,823	2,079,692
Supplies & Services	820,488	672,575	742,140
Non-Capital Furniture & Equipment	446,114	570,058	324,032
Communications	179,826	190,761	187,415
Travel	163,700	136,866	128,090
Professional Development	392,224	341,688	357,985
Student Related Expense	343,887	530,371	632,088
Amortization of Tangible Capital Assets	792,228	538,712	646,447
<b>Total Instruction Expense</b>	<b>53,372,594</b>	<b>56,502,865</b>	<b>52,411,410</b>

**The Board of Education of the Living Sky School Division No. 202**  
**Schedule B: Supplementary Details of Expenses**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Plant Operation &amp; Maintenance Expense</b>	(Note 14)		
Salaries	3,000,797	3,003,117	2,906,012
Benefits	898,232	832,885	984,148
Supplies & Services	4,100	3,033	4,166
Non-Capital Furniture & Equipment	8,000	1,239	420
Building Operating Expenses	8,478,360	8,284,007	5,553,587
Communications	8,100	6,247	6,956
Travel	81,500	42,875	41,127
Professional Development	7,500	3,633	9,072
Amortization of Tangible Capital Assets	1,268,000	1,219,577	1,263,306
Amortization of Tangible Capital Assets ARO	22,000	22,007	22,007
<b>Total Plant Operation &amp; Maintenance Expense</b>	<b>13,776,589</b>	<b>13,418,620</b>	<b>10,790,801</b>
<b>Student Transportation Expense</b>			
Salaries	2,131,269	1,981,904	2,090,785
Benefits	498,583	447,941	463,269
Supplies & Services	1,315,626	941,972	1,063,008
Non-Capital Furniture & Equipment	625,000	428,126	467,577
Building Operating Expenses	50,500	56,914	53,482
Communications	4,500	3,686	3,829
Professional Development	5,000	1,697	1,114
Contracted Transportation	3,984,638	4,199,061	3,740,763
Amortization of Tangible Capital Assets	800,000	685,395	638,028
<b>Total Student Transportation Expense</b>	<b>9,415,116</b>	<b>8,746,696</b>	<b>8,521,855</b>
<b>Tuition and Related Fees Expense</b>			
Tuition Fees	385,444	221,140	376,592
<b>Total Tuition and Related Fees Expense</b>	<b>385,444</b>	<b>221,140</b>	<b>376,592</b>
<b>School Generated Funds Expense</b>			
Academic Supplies & Services	65,000	174,174	156,971
Cost of Sales	350,000	363,896	322,588
School Fund Expenses	1,655,000	1,603,512	1,515,979
<b>Total School Generated Funds Expense</b>	<b>2,070,000</b>	<b>2,141,582</b>	<b>1,995,538</b>

**The Board of Education of the Living Sky School Division No. 202**  
**Schedule B: Supplementary Details of Expenses**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Complementary Services Expense</b>	(Note 14)		
Instructional (Teacher Contract) Salaries & Benefits	724,356	867,727	690,032
Program Support (Non-Teacher Contract) Salaries & Benefits	571,193	638,009	662,080
Instructional Aids	20,000	69,425	40,380
Supplies & Services	186,000	88,750	66,140
Non-Capital Furniture & Equipment	-	6,984	28,563
Building Operating Expenses	-	2,589	180,739
Communications	-	480	2,497
Travel	-	780	981
Professional Development (Non-Salary Costs)	-	229	4,423
Student Related Expenses	-	27,226	37,165
<b>Total Complementary Services Expense</b>	<b>1,501,549</b>	<b>1,702,199</b>	<b>1,713,000</b>
<b>External Service Expense</b>			
Grant Transfers	160,000	184,600	-
Tuition Fees	125,691	129,523	124,182
Administration Salaries & Benefits	1,000	374	910
Instructional (Teacher Contract) Salaries & Benefits	394,357	619,023	557,350
Program Support (Non-Teacher Contract) Salaries & Benefits	189,231	234,554	249,408
Instructional Aids	-	-	63
Supplies & Services	440,000	533,795	526,388
Building Operating Expenses	-	29,142	32,334
Communications	-	2,251	1,928
Travel	-	-	351
Professional Development (Non-Salary Costs)	-	2,983	1,486
Student Related Expenses	-	1,134	42,493
Contracted Transportation & Allowances	73,000	55,190	69,766
<b>Total External Services Expense</b>	<b>1,383,279</b>	<b>1,792,569</b>	<b>1,606,659</b>

**The Board of Education of the Living Sky School Division No. 202**  
**Schedule B: Supplementary Details of Expenses**  
**for the year ended August 31, 2025**

	<b>2025 Budget</b>	<b>2025 Actual</b>	<b>2024 Actual</b>
	\$	\$	\$
<b>Other Expense</b>			
<b>Interest and Bank Charges</b>			
Current Interest and Bank Charges	-	4,257	2,855
Interest on Capital Loans	2,177	-	-
Interest on Other Long-Term Debt	-	1,953	8,849
<b>Total Interest and Bank Charges</b>	<b>2,177</b>	<b>6,210</b>	<b>11,704</b>
<b>Total Other Expense</b>	<b>2,177</b>	<b>6,210</b>	<b>11,704</b>
<b>TOTAL EXPENSES FOR THE YEAR</b>	<b>85,819,202</b>	<b>88,478,202</b>	<b>81,097,579</b>

**The Board of Education of the Living Sky School Division No. 202**  
**Schedule C - Supplementary Details of Tangible Capital Assets**  
**for the year ended August 31, 2025**

	Land		Buildings	Buildings	School	Other	Furniture and	Computer Hardware and	Computer	Assets		
	Land	Improvements	Buildings	Short-Term	ARO	Buses	Vehicles	Equipment	Audio Visual Equipment	Software	Under Construction	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Tangible Capital Assets - at Cost</b>												
Opening Balance as of September 1	964,997	611,226	82,450,348	1,526,881	1,302,645	9,705,574	742,887	16,407,639	6,817,484	989,850	-	121,519,531
Additions/Purchases	-	41,093	-	-	-	984,910	99,600	375,730	42,129	-	304,297	1,847,759
Disposals	-	-	-	-	-	(389,536)	(104,118)	-	-	-	-	(493,654)
<b>Closing Balance as of August 31</b>	<b>964,997</b>	<b>652,319</b>	<b>82,450,348</b>	<b>1,526,881</b>	<b>1,302,645</b>	<b>10,300,948</b>	<b>738,369</b>	<b>16,783,369</b>	<b>6,859,613</b>	<b>989,850</b>	<b>304,297</b>	<b>122,873,636</b>
<b>Tangible Capital Assets - Amortization</b>												
Opening Balance as of September 1	-	129,135	64,187,830	1,519,765	1,010,397	6,523,391	606,772	14,918,049	6,361,628	900,429	-	96,157,396
Amortization of the Period	-	32,616	1,199,421	1,654	22,007	595,228	57,027	409,650	205,219	27,568	-	2,550,390
Disposals	-	-	-	-	-	(389,536)	(104,118)	-	-	-	-	(493,654)
<b>Closing Balance as of August 31</b>	<b>N/A</b>	<b>161,751</b>	<b>65,387,251</b>	<b>1,521,419</b>	<b>1,032,404</b>	<b>6,729,083</b>	<b>559,681</b>	<b>15,327,699</b>	<b>6,566,847</b>	<b>927,997</b>	<b>N/A</b>	<b>98,214,132</b>
<b>Net Book Value</b>												
Opening Balance as of September 1	964,997	482,091	18,262,518	7,116	292,248	3,182,183	136,115	1,489,590	455,856	89,421	-	25,362,135
Closing Balance as of August 31	964,997	490,568	17,063,097	5,462	270,241	3,571,865	178,688	1,455,670	292,766	61,853	304,297	24,659,504
<b>Change in Net Book Value</b>	<b>-</b>	<b>8,477</b>	<b>(1,199,421)</b>	<b>(1,654)</b>	<b>(22,007)</b>	<b>389,682</b>	<b>42,573</b>	<b>(33,920)</b>	<b>(163,090)</b>	<b>(27,568)</b>	<b>304,297</b>	<b>(702,631)</b>
<b>Disposals</b>												
Historical Cost	-	-	-	-	-	389,536	104,118	-	-	-	-	493,654
Accumulated Amortization	-	-	-	-	-	389,536	104,118	-	-	-	-	493,654
<b>Net Cost</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Price of Sale	-	-	-	-	-	12,885	13,100	-	-	-	-	25,985
<b>Gain on Disposal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,885</b>	<b>13,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,985</b>

Closing costs of leased tangible capital assets of \$748,673 (2024 - \$747,948) representing \$358,675 (2024 - \$140,248) in Furniture and Equipment, \$290,675 (2024 - \$488,362) in Computer Hardware and Audio Visual Equipment, and \$99,324 (2024 - \$119,338) in Computer Software are included within the above amounts. Accumulated amortization of \$283,834 (2024 - \$308,260) has been recorded on these assets. Additions of newly leased capital during the year was \$218,426 (2024 - \$389,999). The issuance of capital leases during the year was \$218,426 (2024 - \$389,999).

Buildings with a net book value of \$8,030,137 (2024-\$9,004,786) include an asset retirement obligation for the removal and disposal of asbestos (Note 8)



**The Board of Education of the Living Sky School Division No. 202**

**Schedule D: Non-Cash Items Included in Surplus / Deficit  
for the year ended August 31, 2025**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>Non-Cash Items Included in Surplus / Deficit</b>		
Amortization of Tangible Capital Assets (Schedule C)	2,550,390	2,653,586
Net Gain on Disposal of Tangible Capital Assets (Schedule C)	(25,985)	(2,676)
<b>Total Non-Cash Items Included in Surplus / Deficit</b>	<b>2,524,405</b>	<b>2,650,910</b>

**The Board of Education of the Living Sky School Division No. 202**

**Schedule E: Net Change in Non-Cash Operating Activities  
for the year ended August 31, 2025**

	<b>2025</b>	<b>2024</b>
	<b>\$</b>	<b>\$</b>
<b>Net Change in Non-Cash Operating Activities</b>		
(Increase) Decrease in Accounts Receivable	(312,738)	161,641
Increase (Decrease) in Accounts Payable and Accrued Liabilities	862,928	(37,225)
Increase in Liability for Employee Future Benefits	19,000	13,600
(Decrease) Increase in Deferred Revenue	(764,244)	438,338
Increase in Inventory of Supplies Held for Consumption	(38,940)	(56,519)
Increase in Prepaid Expenses	(396,108)	(30,515)
<b>Total Net Change in Non-Cash Operating Activities</b>	<b>(630,102)</b>	<b>489,320</b>

**The Board of Education of the Living Sky School Division No. 202**

**Schedule F: Detail of Designated Assets  
for the year ended August 31, 2025**

	<b>August 31 2024</b>	<b>Additions during the year</b>	<b>Reductions during the year</b>	<b>August 31 2025</b>
	\$	\$	\$	\$
				(Note 13)
<b>External Sources</b>				
<b>Contractual Agreements</b>				
Mental Health Capacity Building grant	44,645	127,827	140,170	32,302
Mental Health Supports grant	15,524	1,520	907	16,137
Safe Talk Training grant	4,233	3,751	3,130	4,854
Cameco Fund: Step Up and Run	9,924	-	9,924	-
Metis Nation Michif PreK Program	189,712	170,000	176,041	183,671
<b>Total Contractual Agreements</b>	<b>264,038</b>	<b>303,098</b>	<b>330,172</b>	<b>236,964</b>
<b>Jointly Administered Funds</b>				
School generated funds	1,322,149	123,878	-	1,446,027
Scholarship funds	126,414	11,942	10,850	127,506
<b>Total Jointly Administered Funds</b>	<b>1,448,563</b>	<b>135,820</b>	<b>10,850</b>	<b>1,573,533</b>
<b>Ministry of Education</b>				
PMR maintenance project allocations	2,754,452	2,474,718	1,828,649	3,400,521
Federal Capital Tuition	996,158	-	-	996,158
Invitational Shared Services Initiative grant	52,022	282,440	334,462	-
Early Learning Intensive Supports grant	179,643	375,000	131,400	423,243
Violence Threat Risk Assessment Training grant	15,122	-	11,008	4,114
Teacher Innovation Fund	48,408	-	41,209	7,199
Specialized Support Program	377,627	5,168	206,569	176,226
Medstead Capital Grant	-	6,210,000	2,392,830	3,817,170
<b>Total Ministry of Education</b>	<b>4,423,432</b>	<b>9,347,326</b>	<b>4,946,127</b>	<b>8,824,631</b>
<b>Total</b>	<b>6,136,033</b>	<b>9,786,244</b>	<b>5,287,149</b>	<b>10,635,128</b>
<b>Internal Sources</b>				
<b>Curriculum and student learning</b>				
School based budgets	490,181	-	124,630	365,551
<b>Total curriculum and student learning</b>	<b>490,181</b>	<b>-</b>	<b>124,630</b>	<b>365,551</b>
<b>Facilities</b>				
Facilities renewal	2,763,259	-	750,000	2,013,259
Roofs and boilers	500,000	-	358,211	141,789
<b>Total facilities</b>	<b>3,263,259</b>	<b>-</b>	<b>1,108,211</b>	<b>2,155,048</b>
<b>Information technology</b>				
Payroll/Accounting/HR software	974,624	-	404,061	570,563
Staff devices	450,000	-	-	450,000
Server replacement	250,000	-	-	250,000
<b>Total information technology</b>	<b>1,674,624</b>	<b>-</b>	<b>404,061</b>	<b>1,270,563</b>
<b>Other</b>				
Designated for tangible capital asset expenditures	11,400	-	-	11,400
External Consultants	500,000	-	-	500,000
Innovation Fund	100,000	-	-	100,000
<b>Total Other</b>	<b>611,400</b>	<b>-</b>	<b>-</b>	<b>611,400</b>

**The Board of Education of the Living Sky School Division No. 202**

**Schedule F: Detail of Designated Assets  
for the year ended August 31, 2025**

	<b>August 31 2024</b>	<b>Additions during the year</b>	<b>Reductions during the year</b>	<b>August 31 2025</b>
	\$	\$	\$	\$
				(Note 13)
<b>Professional development</b>				
LINC PD	113,617	19,550	-	133,167
Staff training	50,000	-	-	50,000
<b>Total professional development</b>	<b>163,617</b>	<b>19,550</b>	<b>-</b>	<b>183,167</b>
<b>Transportation</b>				
Bus replacement	1,000,000	-	674,218	325,782
Fleet vehicles	400,000	-	65,492	334,508
<b>Total transportation</b>	<b>1,400,000</b>	<b>-</b>	<b>739,710</b>	<b>660,290</b>
<b>Total</b>	<b>7,603,081</b>	<b>19,550</b>	<b>2,376,612</b>	<b>5,246,019</b>
<b>Total Designated Assets</b>	<b>13,739,114</b>	<b>9,805,794</b>	<b>7,663,761</b>	<b>15,881,147</b>

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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**1. AUTHORITY AND PURPOSE**

The school division operates under the authority of *The Education Act, 1995* of Saskatchewan as a corporation under the name of “The Board of Education of the Living Sky School Division No. 202” and operates as “the Living Sky School Division No. 202”. The school division provides education services to residents within its geographic region and is governed by an elected board of trustees. The school division is exempt from income tax and is a registered charity under the *Income Tax Act*.

**2. SIGNIFICANT ACCOUNTING POLICIES**

Significant aspects of the accounting policies adopted by the school division are as follows:

**a) Basis of Accounting**

These financial statements have been prepared in accordance with Canadian public sector accounting standards for other government organizations as established by the Public Sector Accounting Board (PSAB) and as published by the Chartered Professional Accountants of Canada (CPA Canada).

**b) Measurement Uncertainty and the Use of Estimates**

Canadian public sector accounting standards require management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the year.

Measurement uncertainty that may be material to these financial statements exists for:

- the liability for employee future benefits of \$1,779,500 (2024 - \$1,760,500) because actual experience may differ significantly from actuarial estimations.
- useful lives of capital assets and related accumulated amortization of \$98,214,132 (2024 - \$96,157,396) because the actual useful lives of the capital assets may differ from their estimated economic lives.
- estimated undiscounted asset retirement obligation of \$1,302,645 (2024 - \$1,302,645) because actual expense may differ significantly from valuation estimates.
- estimated accrued salaries of \$nil (2024 – \$942,078) related to the settlement of a provincial teacher collective bargaining agreement with retroactive application to September 1, 2023.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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While best estimates are used for reporting items subject to measurement uncertainty, it is reasonably possible that changes in future conditions, occurring within one fiscal year, could require material changes in the amounts recognized or disclosed.

**c) Financial Instruments**

Financial instruments are any contracts that give rise to financial assets of one entity and financial liabilities or equity instruments of another entity. A contract establishing a financial instrument creates, at its inception, rights, and obligations to receive or deliver economic benefits. The school division recognizes a financial instrument when it becomes a party to the contractual provisions of a financial instrument. The financial assets and financial liabilities portray these rights and obligations in the financial statements. Financial instruments of the school division include cash and cash equivalents, accounts receivable, portfolio investments, accounts payable and accrued liabilities, and long-term debt.

All financial instruments are measured at cost or amortized cost. Transaction costs are a component of the cost of financial instruments measured using cost or amortized cost. For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenues or expenses. Impairment losses such as write-downs or write-offs are reported in the statement of operations and accumulated surplus from operations.

Gains and losses on financial instruments, measured at cost or amortized cost, are recognized in the statement of operations and accumulated surplus from operations in the period the gain or loss occurs.

Foreign currency transactions are translated at the exchange rate prevailing at the date of the transactions. Financial assets and liabilities denominated in foreign currencies are translated into Canadian dollars at the exchange rate prevailing at the financial statement date. The school division believes that it is not subject to significant unrealized foreign exchange translation gains and losses arising from its financial instruments.

Remeasurement gains and losses have not been recognized by the school division in a statement of remeasurement gains and losses because it does not have financial instruments that give rise to material gains or losses.

**d) Financial Assets**

Financial assets are assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations. Valuation allowances are used where considered necessary to reduce the amounts reported for financial assets to their net realizable value.

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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**Cash and Cash Equivalents** consist of cash, bank deposits and highly liquid investments with maturity terms of three months or less and held for the purpose of meeting short-term operating cash commitments rather than for investing purposes.

**Accounts Receivable** includes provincial grants receivable and other receivables. Provincial grants receivable represent operating grants earned but not received at the end of the fiscal year, provided reasonable estimates of the amounts can be made. Grants are earned when the events giving rise to the grant have occurred, the grant is authorized and any eligibility criteria have been met and there are no stipulations strong enough to create a liability.

Other receivables are recorded at cost less valuation allowances. These allowances are recorded where collectability is considered doubtful.

**Portfolio Investments** consist of term deposits and equity in co-operatives. The school division values its portfolio investments in accordance with its policy for financial instruments, as described in Note 2 (c).

**e) Non-Financial Assets**

Non-financial assets are assets held for consumption in the provision of services. These assets do not normally provide resources to discharge the liabilities of the school division unless they are sold.

**Tangible Capital Assets** have useful lives extending beyond the accounting period, are used by the school division to provide services to the public and are not intended for sale in the ordinary course of operations.

Tangible capital assets are recorded at cost (or estimated cost when the actual cost is unknown) and include all costs directly attributable to the acquisition, design, construction, development, installation, and betterment of the tangible capital asset. The school division does not capitalize interest incurred while a tangible capital asset is under construction.

The cost of depreciable tangible capital assets, net of any residual value, is amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements (pavement, fencing, lighting, etc.)	20 years
Buildings*	50 years
Buildings – short-term (portables, storage sheds, outbuildings, garages)	20 years
School buses	12 years
Other vehicles – passenger	5 years
Other vehicles – heavy (graders, 1 ton truck, etc.)	10 years
Furniture and equipment	10 years
Computer hardware and audio-visual equipment	5 years
Computer software	5 years

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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Leased capital assets

Lease term

\*Buildings that include asbestos and are fully and/or nearly fully amortized have had their useful life reassessed and increased by 20 years.

Assets under construction are not amortized until completed and placed into service for use.

Pooled assets in furniture and equipment, computer hardware and audio-visual equipment, and computer software are written down when the tangible capital assets in its current capacity can no longer contribute to the school divisions ability to provide services or the value of future economic benefits associated with the tangible capital asset is less than its net book value, and there is no alternative use for the asset.

**Inventory of Supplies Held for Consumption** consists of supplies held for consumption by the school division in the course of normal operations and are recorded at the lower of cost and replacement cost. The supplies are bus garage parts.

**Prepaid Expenses** are prepaid amounts for goods or services which will provide economic benefits in one or more future periods. Prepaid expenses include insurance premiums, Saskatchewan School Boards Association membership fees, software licenses and prepaid supplies.

**f) Liabilities**

Liabilities are present obligations arising from transactions and events occurring prior to year-end, which will be satisfied in the future through the use of assets or another form of economic settlement.

**Accounts Payable and Accrued Liabilities** include accounts payable and accrued liabilities owing to third parties and employees for work performed, goods supplied, and services rendered, but not yet paid, at the end of the fiscal period.

**Asset Retirement Obligation (ARO)** consists of buildings assets that contain asbestos. The school division recognizes the fair value of an ARO in the period in which it incurs a legal obligation associated with the retirement of a tangible capital asset. The estimated fair value of an ARO is capitalized as part of the related tangible capital asset and amortized on the same basis as the underlying asset. The school division does not utilize discounting in the measurement of its ARO. The uncertainty regarding the timing and ultimate amount to settle the ARO makes it unlikely that discounting would significantly improve the measurement of the ARO.

**Long-Term Debt** is comprised of capital lease obligations where substantially all of the benefits and risks incident to ownership are transferred to the school division without necessarily transferring legal ownership. The amount of the lease liability recorded at the beginning of the lease term is the present value of the minimum lease payments, excluding the portion thereof relating to executory costs.

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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**Liability for Employee Future Benefits** represents post-employment and compensated absence benefits that accrue to the school division's employees. The cost of these benefits is recorded as the benefits are earned by employees. The liability relating to these benefits is actuarially determined using the projected benefit method pro-rated on service. Actuarial valuations are performed periodically using assumptions including discount rate, inflation, salary escalation, termination and retirement rates and mortality. An actuary extrapolates these valuations when a valuation is not done in the current fiscal year. Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service life of the related employee groups.

**g) Employee Pension Plans**

Employees of the school division participate in the following pension plans:

**Multi-Employer Defined Benefit Plans**

The school division's employees participate in one of the following multi-employer defined benefit plans:

- i) Teachers participate in the Saskatchewan Teachers' Retirement Plan (STRP) or the Saskatchewan Teachers' Superannuation Plan (STSP). The school division's obligation for these plans is limited to collecting and remitting contributions of the employees at rates determined by the plans.
- ii) Other employees participate in the Municipal Employees' Pension Plan (MEPP). The plan is accounted for as a defined contribution plan whereby the school division's contributions are expensed when due.

**h) Revenue Recognition**

Revenues are recorded on the accrual basis. Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues, provided the amount to be received can be reasonably estimated and collection is reasonably assured.

The school division's sources of revenue include the following:

**i) Government Transfers (Grants)**

Grants from governments are considered to be government transfers. Government transfers are recognized as revenues when the transfer is authorized, all eligibility criteria have been met, except when, and to the extent, stipulations by the transferor give rise to an obligation that meets the definition of a liability. Transfers with stipulations that meet the definition of a liability are recorded as deferred revenue and recognized as revenue in the statement of operations and accumulated surplus from operations as the stipulation liabilities are settled.



**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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**ii) Fees and Services**

Revenues from tuition fees and other fees and services are recognized in the year they are earned. Revenues from transactions with performance obligations, which are enforceable promises to provide specific goods or services to the specific payor in return for promised consideration, are recognized when (or as) the school division satisfies a performance obligation and control of the benefits associated with the goods and services have been passed to the payor. For each performance obligation, the school division determines whether the performance obligation is satisfied over a period of time or at a point in time. The school division considers the effects of multiple performance obligations, variable consideration, the existence of significant concessionary terms and non-cash considerations when determining the consideration to be received.

Revenues from transactions with no performance obligations are recognized when the school division has the authority to claim or retain an inflow of economic resources and has identified a past transaction or event that gives rise to an asset. For each transaction with no performance obligation, the school division recognizes revenue at its realizable value.

**iii) Interest Income**

Interest is recognized as revenue when it is earned.

**iv) Other (Non-Government Transfer) Contributions**

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the school division if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

**i) Accounting Standard Not Yet in Effect**

The Public Sector Accounting Board has issued a new conceptual framework and reporting model. A conceptual framework is a coherent set of interrelated concepts underlying accounting and financial reporting standards. It prescribes the nature, function and limits of financial accounting and reporting. A reporting model establishes guidance on the presentation of general-purpose financial statements.

The school division will adopt both the conceptual framework and reporting model on September 1, 2026, and is in the process of evaluating the impact this will have on these financial statements. Prior period amounts will be restated to conform to the presentation requirements for comparative financial information.

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

### 3. PORTFOLIO INVESTMENTS

Portfolio investments are comprised of the following:

	2025	2024
<b>Portfolio investments in the cost or amortized cost category:</b>	<b>Cost</b>	<b>Cost</b>
Term deposits	\$ 68,600	\$ 68,600
Credit Union Member Rewards	126,731	111,539
Member Equity in Co-op Organization	82,510	81,122
<b>Total portfolio investments</b>	<b>\$ 277,841</b>	<b>\$ 261,261</b>

### 4. EXPENSES BY FUNCTION AND ECONOMIC CLASSIFICATION

Function	Salaries & Benefits	Goods & Services	Debt Service	Amortization of TCA	2025 Actual	2024 Actual
Governance	\$ 182,402	\$ 236,645	\$ -	\$ -	\$ 419,047	\$ 377,343
Administration	2,959,965	482,610	-	84,699	3,527,274	3,292,677
Instruction	51,288,011	4,676,142	-	538,712	56,502,865	52,411,410
Plant Operation & Maintenance	3,836,002	8,341,034	-	1,241,584	13,418,620	10,790,801
Student Transportation	2,429,845	5,631,456	-	685,395	8,746,696	8,521,855
Tuition and Related Fees	-	221,140	-	-	221,140	376,592
School Generated Funds	-	2,141,582	-	-	2,141,582	1,995,538
Complementary Services	1,505,736	196,463	-	-	1,702,199	1,713,000
External Services	853,951	938,618	-	-	1,792,569	1,606,659
Other	-	4,257	1,953	-	6,210	11,704
<b>TOTAL</b>	<b>\$ 63,055,912</b>	<b>\$ 22,869,947</b>	<b>\$ 1,953</b>	<b>\$ 2,550,390</b>	<b>\$ 88,478,202</b>	<b>\$ 81,097,579</b>

### 5. EMPLOYEE FUTURE BENEFITS

The school division provides certain post-employment, compensated absence and termination benefits to its employees. These benefits include accumulating non-vested sick leave, accumulating vacation banks, and accumulating paid time off (PTO) banks. The liability associated with these benefits is calculated as the present value of expected future payments pro-rated for service and is recorded as Liability for Employee Future Benefits in the statement of financial position. HUB International Limited, a firm of consulting actuaries, performed an actuarial valuation as at April 30, 2024 and extrapolated the results to estimate the Liability for Employee Future Benefits as at August 31, 2025.

Details of the employee future benefits are as follows:

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

	2025	2024
Long-term assumptions used:		
Discount rate at end of period (per annum)	4.25%	4.00%
Inflation and productivity rate - Teachers (excluding merit and promotion) (per annum)	2.50%	2.50%
Inflation and productivity rate - Non-Teachers (excluding merit and promotion) (per annum)	2.70%	2.70%
Expected average remaining service life (years)	11	11

<b>Liability for Employee Future Benefits</b>	<b>2025</b>	<b>2024</b>
<b>Accrued Benefit Obligation - beginning of year</b>	<b>\$ 1,397,400</b>	<b>\$ 1,173,900</b>
Current period service cost	118,400	95,200
Interest cost	58,000	53,800
Benefit payments	(131,900)	(94,300)
Actuarial (gains) losses	(27,600)	160,000
Plan amendments	-	8,800
<b>Accrued Benefit Obligation - end of year</b>	<b>1,414,300</b>	<b>1,397,400</b>
Unamortized net actuarial gains	365,200	363,100
<b>Liability for Employee Future Benefits</b>	<b>\$ 1,779,500</b>	<b>\$ 1,760,500</b>

<b>Employee Future Benefits Expense</b>	<b>2025</b>	<b>2024</b>
Current period service cost	\$ 118,400	\$ 95,200
Amortization of net actuarial (gain)	(25,500)	(41,100)
<b>Benefit cost</b>	<b>92,900</b>	<b>54,100</b>
Interest cost	58,000	53,800
<b>Total Employee Future Benefits Expense</b>	<b>\$ 150,900</b>	<b>\$ 107,900</b>

## 6. PENSION PLANS

### Multi-Employer Defined Benefit Plans

Information on the multi-employer pension plans to which the school division contributes is as follows:

#### i) Saskatchewan Teachers' Retirement Plan (STRP) and Saskatchewan Teachers' Superannuation Plan (STSP)

The STRP and STSP provide retirement benefits based on length of service and pensionable earnings.

The STRP and STSP are funded by contributions by the participating employee members and the Government of Saskatchewan. The school division's obligation to

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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the STRP and STSP is limited to collecting and remitting contributions of the employees at rates determined by the plans. Accordingly, these financial statements do not include any expense for employer contributions to these plans. Net pension assets or liabilities for these plans are not reflected in these financial statements as ultimate responsibility for retirement benefits rests with the Saskatchewan Teachers' Federation for the STRP and with the Government of Saskatchewan for the STSP.

Details of the contributions to these plans for the school division's employees are as follows:

	2025			2024
	STRP	STSP	TOTAL	TOTAL
Number of active School Division members	453	1	454	433
Member contribution rate (percentage of salary)	10.00%	6.05% / 7.85 %	6.05% / 10.00%	6.05% / 11.70 %
Member contributions for the year	\$ 3,676,479	\$ 56	\$ 3,676,535	\$ 3,239,440

**ii) Municipal Employees' Pension Plan (MEPP)**

The MEPP provides retirement benefits based on length of service and pensionable earnings. The MEPP is funded by employer and employee contributions at rates set by the Municipal Employees' Pension Commission.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees which could affect future contribution rates and/or benefits.

The contributions to the MEPP by the participating employers are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for this plan are not recognized in these financial statements. The plan is accounted for as a defined contribution plan whereby the school division's contributions are expensed when due.

Details of the MEPP are as follows:

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

	<b>2025</b>	<b>2024</b>
Number of active School Division members	526	527
Member contribution rate (percentage of salary)	9.00%	9.00%
School Division contribution rate (percentage of salary)	9.00%	9.00%
Member contributions for the year	\$ 1,419,793	\$ 1,425,066
School Division contributions for the year	\$ 1,419,793	\$ 1,425,066
Actuarial extrapolation date	Dec-31-2024	Dec-31-2023
Plan Assets (in thousands)	\$ 4,090,806	\$ 3,602,822
Plan Liabilities (in thousands)	\$ 2,571,158	\$ 2,441,485
Plan Surplus (in thousands)	\$ 1,519,648	\$ 1,161,337

## 7. ACCOUNTS RECEIVABLE

All accounts receivable presented on the statement of financial position are net of any valuation allowances for doubtful accounts. Details of accounts receivable balances and allowances are as follows:

	<b>2025</b>			<b>2024</b>		
	Total Receivable	Valuation Allowance	Net of Allowance	Total Receivable	Valuation Allowance	Net of Allowance
Provincial Grants Receivable	\$ 88,706	\$ -	\$ 88,706	\$ 28,943	\$ -	\$ 28,943
Other Receivables	817,719	-	817,719	564,744	-	564,744
<b>Total Accounts Receivable</b>	<b>\$ 906,425</b>	<b>\$ -</b>	<b>\$ 906,425</b>	<b>\$ 593,687</b>	<b>\$ -</b>	<b>\$ 593,687</b>

## 8. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Details of accounts payable and accrued liabilities are as follows:

	<b>2025</b>	<b>2024</b>
Accrued Salaries and Benefits	\$ 1,080,453	\$ 1,976,079
Supplier Payments	3,832,439	2,073,030
Liability for Asset Retirement Obligation	1,302,645	1,302,645
Accrued Interest Payable	1,799	2,654
<b>Total Accounts Payable and Accrued Liabilities</b>	<b>\$ 6,217,336</b>	<b>\$ 5,354,408</b>

The school division recognized an estimated liability for asset retirement obligation of \$1,302,645 (2024 - \$1,302,645) for the removal and disposal of asbestos. The nature of the liability is related to asbestos containing materials within several of the school division's facilities that will be required to be properly disposed of when the building is disposed of, or remediation work is undertaken. The assumptions used in estimating the liability include the various types of asbestos containing materials within each of the school division's buildings, along with the standard of work that will be required to safely remove the asbestos containing materials. Additionally, assumptions were made

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

around the remaining useful life of all school division buildings that contain asbestos materials to determine when the remediation costs may be incurred.

## 9. LONG-TERM DEBT

Details of long-term debt are as follows:

		2025	2024
Capital Leases:		-	-
Concentra Bank - Copier Lease repayable in annual installments of \$28,627 including interest at 3.5%. The lease is due August 2027.	\$ 58,744	\$ 86,739	
Cisco Systems Capital Canada -Hardware and software lease repayable in annual installments of \$194,998.95. The lease is due September 2025.	1	389,999	
RCAP Leasing - Copier Lease repayable in annual installments of \$26,975.04. The lease is due September 2029.	109,627	-	
RCAP Leasing - Copier Lease repayable in annual installments of \$16,021.82. The lease is due August 2030.	65,114	-	
<b>Total Long-Term Debt</b>	<b>\$ 233,486</b>	<b>\$ 476,738</b>	

	Capital Leases	Total
2026	\$ 74,488	\$ 74,488
2027	74,488	74,488
2028	43,686	43,686
2029	43,685	43,685
2030	2	2
Total	236,349	236,349
Less: Interest and executory cost	2,863	2,863
<b>Total future principal repayments</b>	<b>\$ 233,486</b>	<b>\$ 233,486</b>

Principal and interest payments on the long-term debt are as follows:				
	Capital Leases	2025	2024	
Principal	\$ 461,678	\$ 461,678	\$ 119,718	
Interest	1,953	1,953	8,849	
<b>Total</b>	<b>\$ 463,631</b>	<b>\$ 463,631</b>	<b>\$ 128,567</b>	

## 10. DEFERRED REVENUE

Details of deferred revenues are as follows:

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

	Balance as at August 31, 2024	Additions during the Year	Revenue recognized in the Year	Balance as at August 31, 2025
<b>Non-Capital deferred revenue:</b>				
Jordan's Principle	\$ 1,730,496	\$ 871,143	\$ 1,707,703	\$ 893,936
Future Generations Grant	-	27,074	-	27,074
Meota United Church Nutrition Donation	-	17,539	-	17,539
Brett Wilson Donation	-	21,258	-	21,258
Breakfast Club of Canada Donation	-	3,395	-	3,395
North Battleford Power LP Donation	-	1,500	-	1,500
PC Children's Charity Grant	-	1,550	-	1,550
<b>Total Deferred Revenue</b>	<b>\$ 1,730,496</b>	<b>\$ 943,459</b>	<b>\$ 1,707,703</b>	<b>\$ 966,252</b>

## 11. COMPLEMENTARY SERVICES

Complementary services represent those services and programs where the primary purpose is other than K-12 learning/learning support, but which have the specific objective of enhancing the school division's ability to successfully deliver its K-12 curriculum/learning programs.

Following is a summary of the revenues and expenses of the Complementary Services programs operated by the school division:

Summary of Complementary Services Revenues and Expenses, by Program	Pre-K Programs	Other Programs - Mental Health Capacity Building, Summer Literacy, etc	2025	2024
<b>Revenues:</b>				
Operating Grants	\$ 1,214,070	\$ 530,592	\$ 1,744,662	\$ 1,717,636
Fees and Other Revenues	-	2,610	2,610	49,811
<b>Total Revenues</b>	<b>1,214,070</b>	<b>533,202</b>	<b>1,747,272</b>	<b>1,767,447</b>
<b>Expenses:</b>				
Salaries & Benefits	1,179,730	326,006	1,505,736	1,352,112
Instructional Aids	68,333	1,092	69,425	40,380
Supplies and Services	20,350	68,400	88,750	66,140
Non-Capital Equipment	6,984	-	6,984	28,563
Building Operating Expenses	-	2,589	2,589	180,739
Communications	-	480	480	2,497
Travel	695	85	780	981
Professional Development (Non-Salary Costs)	229	-	229	4,423
Student Related Expenses	2,167	25,059	27,226	37,165
<b>Total Expenses</b>	<b>1,278,488</b>	<b>423,711</b>	<b>1,702,199</b>	<b>1,713,000</b>
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>\$ (64,418)</b>	<b>\$ 109,491</b>	<b>\$ 45,073</b>	<b>\$ 54,447</b>

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

## 12. EXTERNAL SERVICES

External services represent those services and programs that are outside of the school division's learning/learning support and complementary programs. These services have no direct link to the delivery of the school division's K-12 programs nor do they directly enhance the school division's ability to deliver its K-12 programs.

Following is a summary of the revenues and expenses of the External Services programs operated by the school division:

Summary of External Services Revenues and Expenses, by Program	Invitational Shared Services Initiative	Following Their Voices	Associate Schools*	Programs - Driver Training, Cafeteria, etc	2025	2024
<b>Revenues:</b>						
Operating Grants	\$ 276,900	\$ 89,152	\$ 587,532	\$ 282,105	\$ 1,235,689	\$ 797,593
Fees and Other Revenues	5,540	-	-	196,216	201,756	420,713
<b>Total Revenues</b>	<b>282,440</b>	<b>89,152</b>	<b>587,532</b>	<b>478,321</b>	<b>1,437,445</b>	<b>1,218,306</b>
<b>Expenses:</b>						
Grant Transfers	184,600	-	-	-	184,600	-
Tuition & Other Related Fees	-	-	129,523	-	129,523	124,182
Salaries & Benefits	148,444	107,529	426,565	171,413	853,951	807,668
Instructional Aids	-	-	-	-	-	63
Supplies and Services	-	-	657	533,138	533,795	526,388
Building Operating Expenses	-	-	27,490	1,652	29,142	32,334
Communications	284	-	1,967	-	2,251	1,928
Travel	-	-	-	-	-	351
Professional Development	-	1,653	1,330	-	2,983	1,486
Student Related Expenses	1,134	-	-	-	1,134	42,493
Contracted Transportation & Allowances	-	-	-	55,190	55,190	69,766
<b>Total Expenses</b>	<b>334,462</b>	<b>109,182</b>	<b>587,532</b>	<b>761,393</b>	<b>1,792,569</b>	<b>1,606,659</b>
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>\$ (52,022)</b>	<b>\$ (20,030)</b>	<b>\$ -</b>	<b>\$ (283,072)</b>	<b>\$ (355,124)</b>	<b>\$ (388,353)</b>

\*Associate Schools - see table below for details of revenues and expenses by school

Summary of Associate School Revenues and Expenses, Details by School	Heritage Christian School	Meadow Lake Christian Academy	2025	2024
<b>Revenues:</b>				
Operating Grants	\$ 280,413	\$ 307,119	\$ 587,532	\$ 526,099
<b>Total Revenues</b>	<b>280,413</b>	<b>307,119</b>	<b>587,532</b>	<b>526,099</b>
<b>Expenses:</b>				
Tuition & Other Related Fees	33,407	96,116	129,523	124,182
Salaries & Benefits	215,885	210,680	426,565	370,654
Supplies and Services	334	323	657	604
Building Operating Expenses	27,490	-	27,490	28,378
Communications	1,967	-	1,967	1,928
Professional Development	1,330	-	1,330	353
<b>Total Expenses</b>	<b>280,413</b>	<b>307,119</b>	<b>587,532</b>	<b>526,099</b>
<b>Excess (Deficiency) of Revenues over Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

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### 13. ACCUMULATED SURPLUS

Accumulated surplus represents the financial assets and non-financial assets of the school division less liabilities. This represents the accumulated balance of net surplus arising from the operations of the school division including school generated funds.

Certain amounts of the accumulated surplus, as approved by the board of education, have been designated for specific future purposes are included in the accumulated surplus presented in the statement of financial position. The school division does not maintain separate bank accounts for designated assets.

Details of accumulated surplus are as follows:

	August 31, 2024	Additions during the year	Reductions during the year	August 31, 2025
<b>Invested in Tangible Capital Assets:</b>				
Net Book Value of Tangible Capital Assets	\$ 25,362,135	\$ 1,847,759	\$ 2,550,390	\$ 24,659,504
Less: Liability for Asset Retirement Obligation	(1,302,645)	-	-	(1,302,645)
Less: Debt owing on Tangible Capital Assets	(476,738)	(218,426)	(461,678)	(233,486)
	<b>23,582,752</b>	<b>1,629,333</b>	<b>2,088,712</b>	<b>23,123,373</b>
<b>Designated Assets (Schedule F)</b>	<b>13,739,114</b>	<b>9,805,794</b>	<b>7,663,761</b>	<b>15,881,147</b>
<b>Unrestricted Surplus</b>	<b>1,698,162</b>	<b>-</b>	<b>171,717</b>	<b>1,526,445</b>
<b>Total Accumulated Surplus</b>	<b>\$ 39,020,028</b>	<b>\$ 11,435,127</b>	<b>\$ 9,924,190</b>	<b>\$ 40,530,965</b>

### 14. BUDGET FIGURES

Budget figures included in the financial statements were approved by the board of education on May 22, 2024 and the Minister of Education on August 29, 2024.

### 15. CONTRACTUAL OBLIGATIONS

Significant contractual obligations of the school division are as follows:

- Student transportation services contract, variable monthly cost based on routes, with FirstCanada ULC originally covering the period from July 1, 2018, to June 30, 2025. The school division exercised its option to extend the contract to June 30, 2028. Costs for the current year were \$4,264,933 (2024 - \$3,839,921).
- As at August 31, 2025 the school division had commitments to pay any remaining costs that arose with respect to the contract related to the Medstead Central School project. The total contract cost is \$6,210,000 and \$2,392,830 has been spent as at August 31, 2025. The school division is obligated to pay the remaining \$3,817,170 to complete the project. The expected completion date of the project is spring 2026.

Operating lease obligations of the school division are as follows:

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

---

	Operating Leases	
	Copier Leases	Total Operating
<b>Future minimum lease payments:</b>		
2026	\$ 72,585	\$ 72,585
2027	73,528	73,528
2028	43,686	43,686
2029	43,685	43,685
2030	2	2
<b>Total Lease Obligations</b>	<b>\$ 233,486</b>	<b>\$ 233,486</b>

## 16. COMPARATIVE INFORMATION

Certain comparative figures have been reclassified to conform to the current year's presentation.

## 17. SUBSEQUENT EVENTS

Subsequent to the year end the school division entered into an agreement to purchase school buses at a total cost of \$690,758. The school division also awarded a roof tender at a total cost of \$553,350.

## 18. RISK MANAGEMENT

The school division is exposed to financial risks from its financial assets and liabilities. These risks include credit risk, liquidity risk and market risk (consisting of interest rate risk and foreign exchange risk).

### i) Credit Risk

Credit risk is the risk to the school division from potential non-payment of accounts receivable. The credit risk related to the school division's receivables from the provincial government, federal government and their agencies are considered to be minimal. For other receivables, the school division has adopted credit policies which include close monitoring of overdue accounts.

The school division does not have a significant exposure to any individual customer. Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect impairment in collectability.

The aging of grants and other accounts receivable as at August 31, 2025, was:

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

<b>August 31, 2025</b>					
	<b>Total</b>	<b>0-30 days</b>	<b>31-60 days</b>	<b>61-90 days</b>	<b>Over 90 days</b>
Grants Receivable	\$ 88,706	\$ 88,706	\$ -	\$ -	\$ -
Other Receivables	544,927	152,793	-	236,369	155,765
<b>Net Receivables</b>	<b>\$ 633,633</b>	<b>\$ 241,499</b>	<b>\$ -</b>	<b>\$ 236,369</b>	<b>\$ 155,765</b>

Receivable amounts related to GST and PST are not applicable to credit risk, as these do not meet the definition of a financial instrument.

## **ii) Liquidity Risk**

Liquidity risk is the risk that the school division will not be able to meet its financial obligations as they come due. The school division manages liquidity risk by maintaining adequate cash balances, budget practices, monitoring, and forecasts.

The following table sets out the contractual maturities of the school division's financial liabilities:

<b>August 31, 2025</b>					
	<b>Total</b>	<b>Within 6 months</b>	<b>6 months to 1 year</b>	<b>1 to 5 years</b>	<b>&gt; 5 years</b>
Accounts payable and accrued liabilities	\$ 6,217,336	\$ 4,914,691	\$ -	\$ -	\$ 1,302,645
Long-term debt	233,486	27,408	45,177	160,901	-
<b>Total</b>	<b>\$6,450,822</b>	<b>\$ 4,942,099</b>	<b>\$ 45,177</b>	<b>\$ 160,901</b>	<b>\$ 1,302,645</b>

## **iii) Market Risk**

The school division is exposed to market risks with respect to interest rates and foreign currency exchange rates, as follows:

### **Interest Rate Risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The school division's interest rate exposure relates to cash and cash equivalents and portfolio investments.

The school division also has an authorized bank line of credit of \$5,800,000 with interest payable monthly at a rate of prime per annum. Changes in the bank's prime rate can cause fluctuation in interest payments and cash flows. There was no balance outstanding on this credit facility as of August 31, 2025.

The school division minimizes these risks by

**THE BOARD OF EDUCATION OF LIVING SKY SCHOOL DIVISION NO. 202**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**As at August 31, 2025**

---

- holding cash in an account at a Canadian bank, denominated in Canadian currency,
- investing in GICs and term deposits for short terms at fixed interest rates,
- managing cash flows to minimize utilization of its bank line of credit, and
- managing its interest rate risk on long-term debt through the exclusive use of fixed rate terms for its long-term debt.

**Foreign Currency Risk**

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The school division is exposed to currency risk on purchases denominated in U.S. dollars for which the related accounts payable balances are subject to exchange rate fluctuations; however, the school division believes that it is not subject to significant foreign exchange risk from its financial instruments.